

# The Kanban Game

Tsutomu YASUI aka Yattom

Agile Developer and Coach

EIWA System Management

Japan

# The Kanban Game

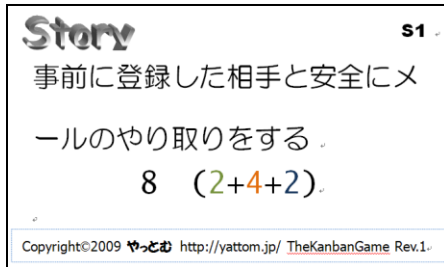
- A collaborative experience
- Learn how to use Kanban
- Team-building tool
- Experiment for better Kanban

*Please bring back something useful!*

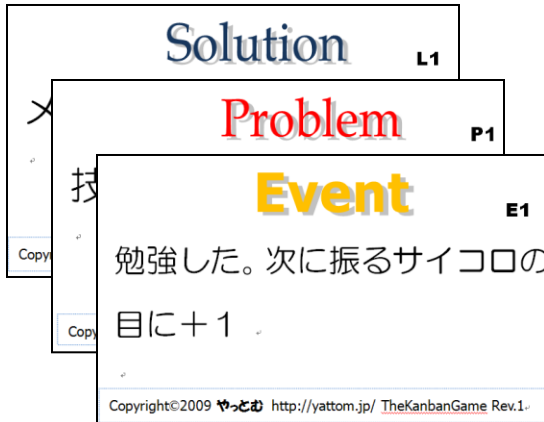
**You mean it!?**

# The Kanban Game

# Materials



## 10 Story Cards



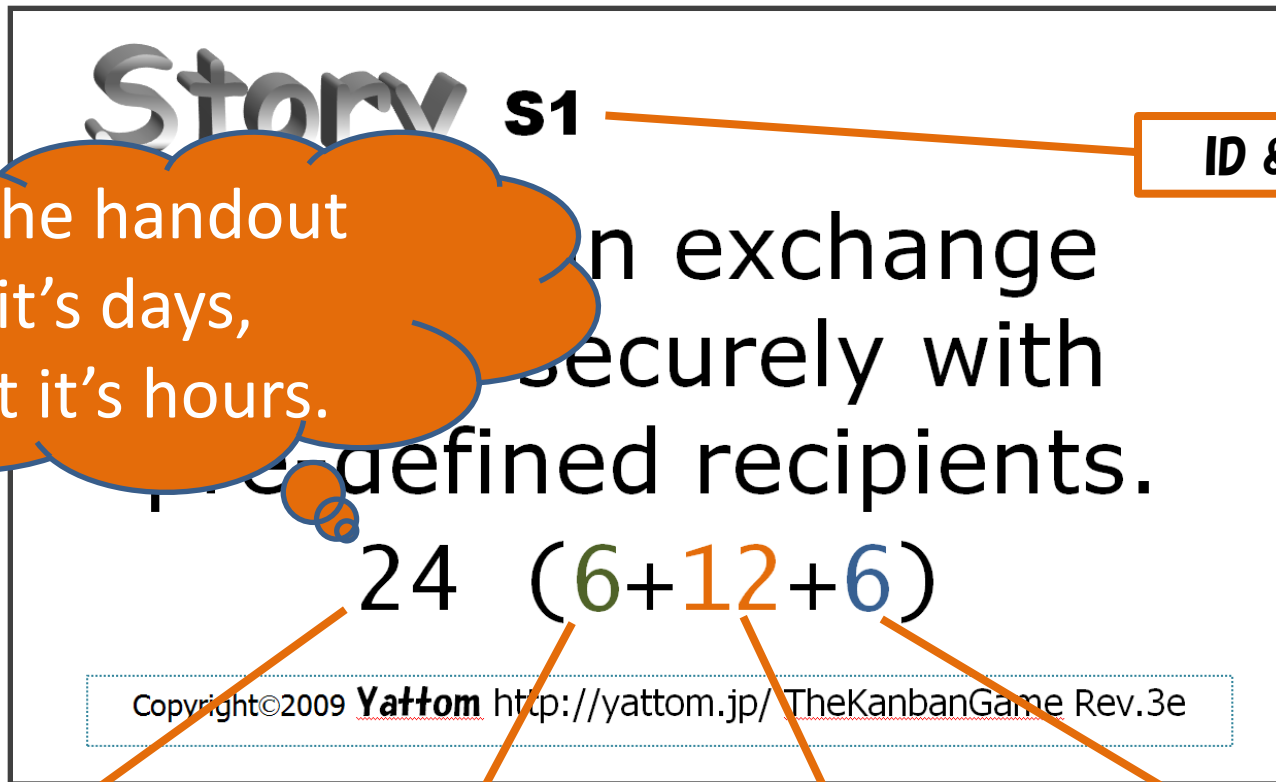
## 30 Chance! Cards (Solution, Problem, and Event)

ストーリー		工数	ラウンド数												完了 時刻	作業 時間
			1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th		
(90) Webインターフェースからメール送受信ができる		11	○	○	○	○	○	○	○	○	○	○	○	○	9	6
事前に登録した相手と安全にメールのやり取りをする		8	○	○	○	○	○	○	○	○	○	○	○	○		
S2 巨大なファイルを複数の相手に安全に送付する		7	○	○	○	○	○	○	○	○	○	○	○	○		
S3 メールに指定した期限を過ぎたらアクセスできないようにする		10	○	○	○	○	○	○	○	○	○	○	○	○		
S4 不特定の相手に安全にメールを送る		12	○	○	○	○	○	○	○	○	○	○	○	○		
S5 組織の管理人がメールを監査できる		8	○	○	○	○	○	○	○	○	○	○	○	○		
S6 組織単位であって先と安全レベルを設定できる		9	○	○	○	○	○	○	○	○	○	○	○	○		
S7 メールを効果的に整理・管理できる		16	○	○	○	○	○	○	○	○	○	○	○	○		
S8 安全にバックアップできる		9	○	○	○	○	○	○	○	○	○	○	○	○		
S9 完全にメールを削除できる		14	○	○	○	○	○	○	○	○	○	○	○	○		
S10 モバイル機器に対応する		23	○	○	○	○	○	○	○	○	○	○	○	○		

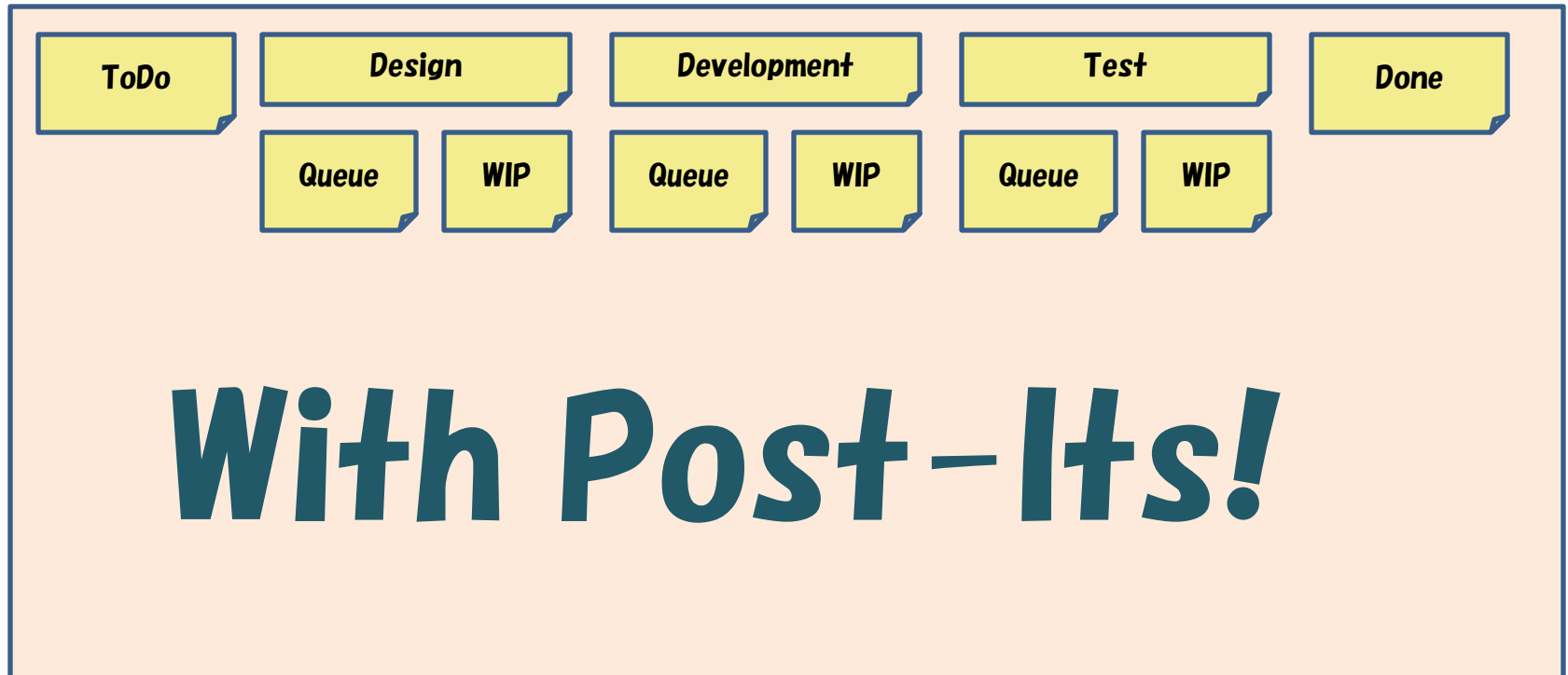
## Progress Record Sheet (3)

Post it – for drawing Kanban boards  
2 dices  
Toothpicks for chips (a lot)  
A Few Pens

# Story Cards and Estimated Work Effort



# Draw your Kanban board

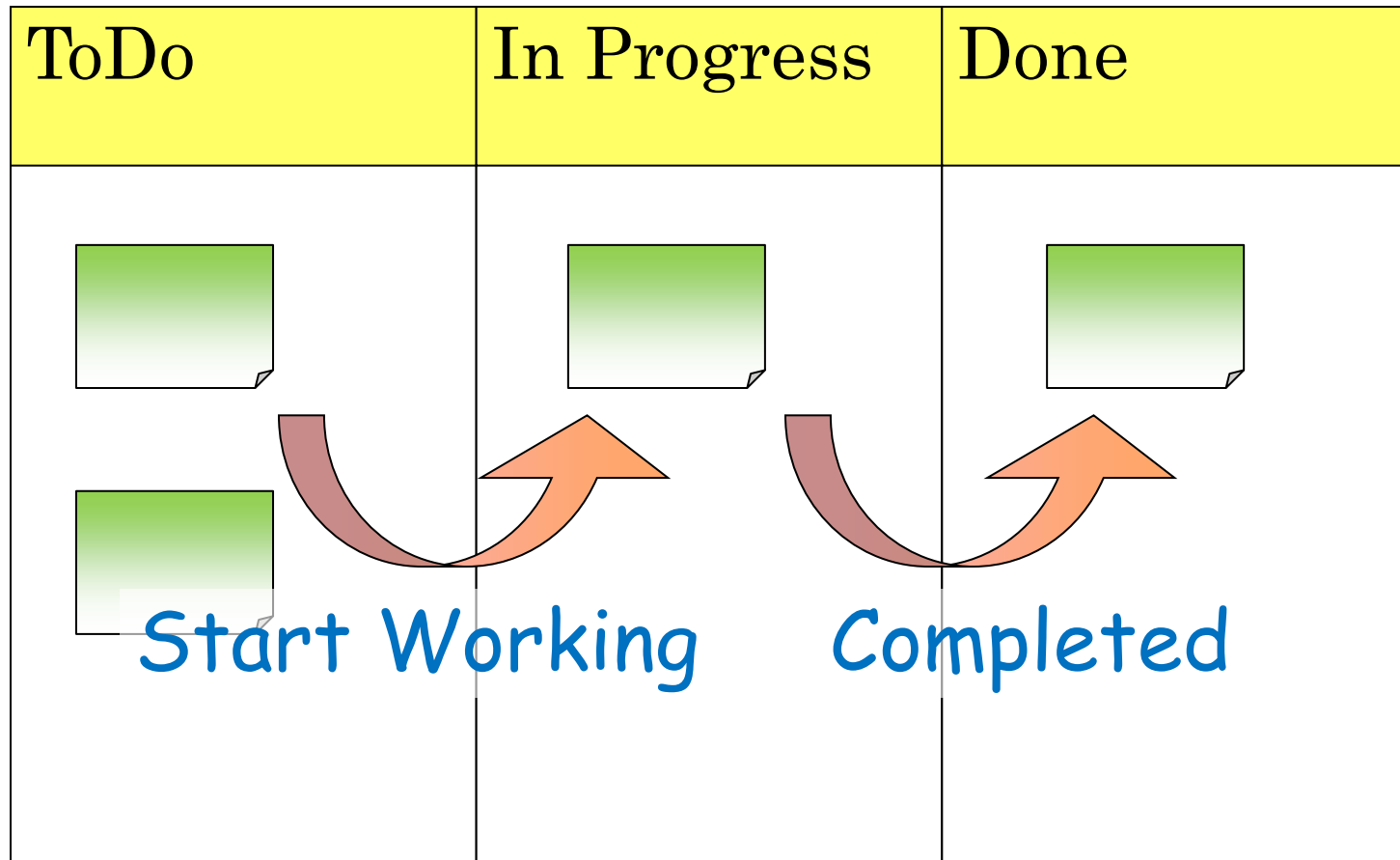


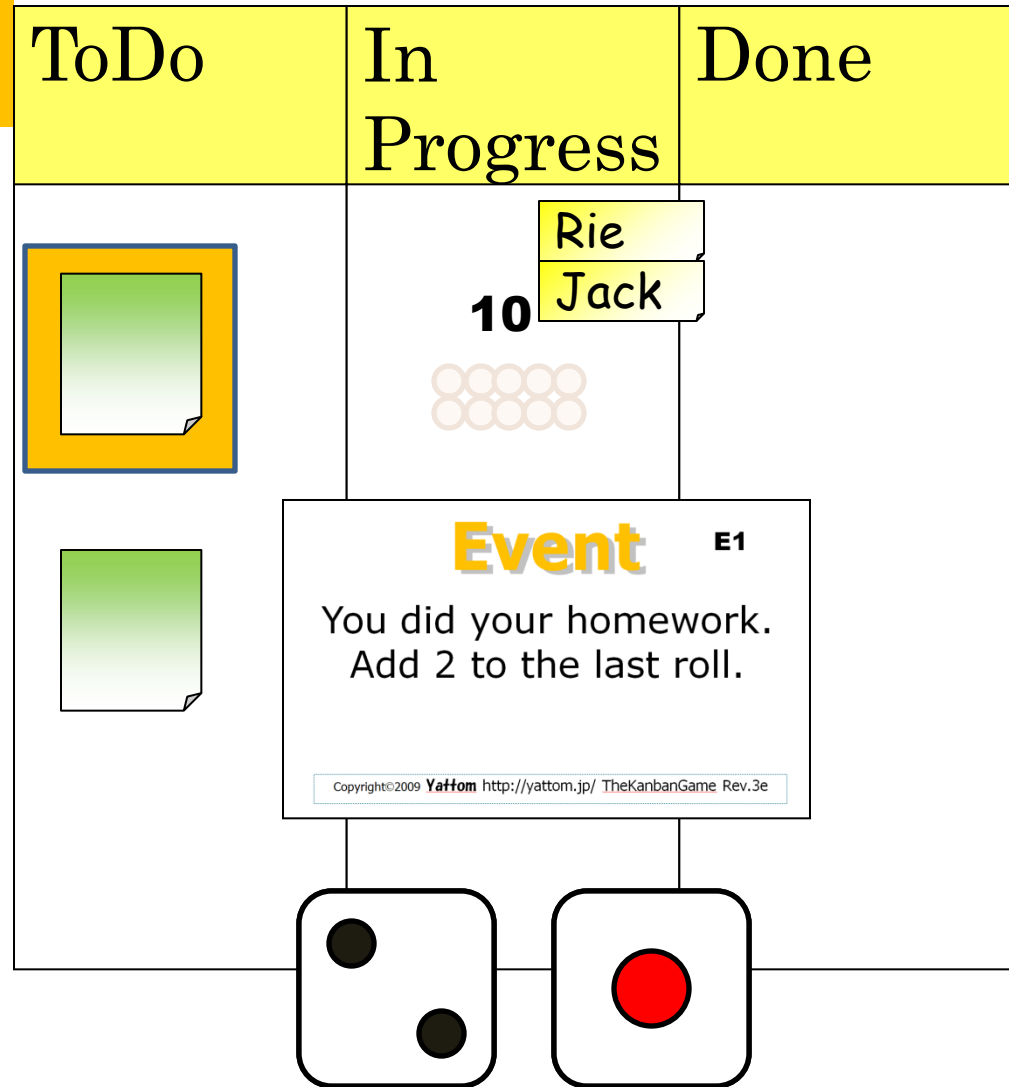
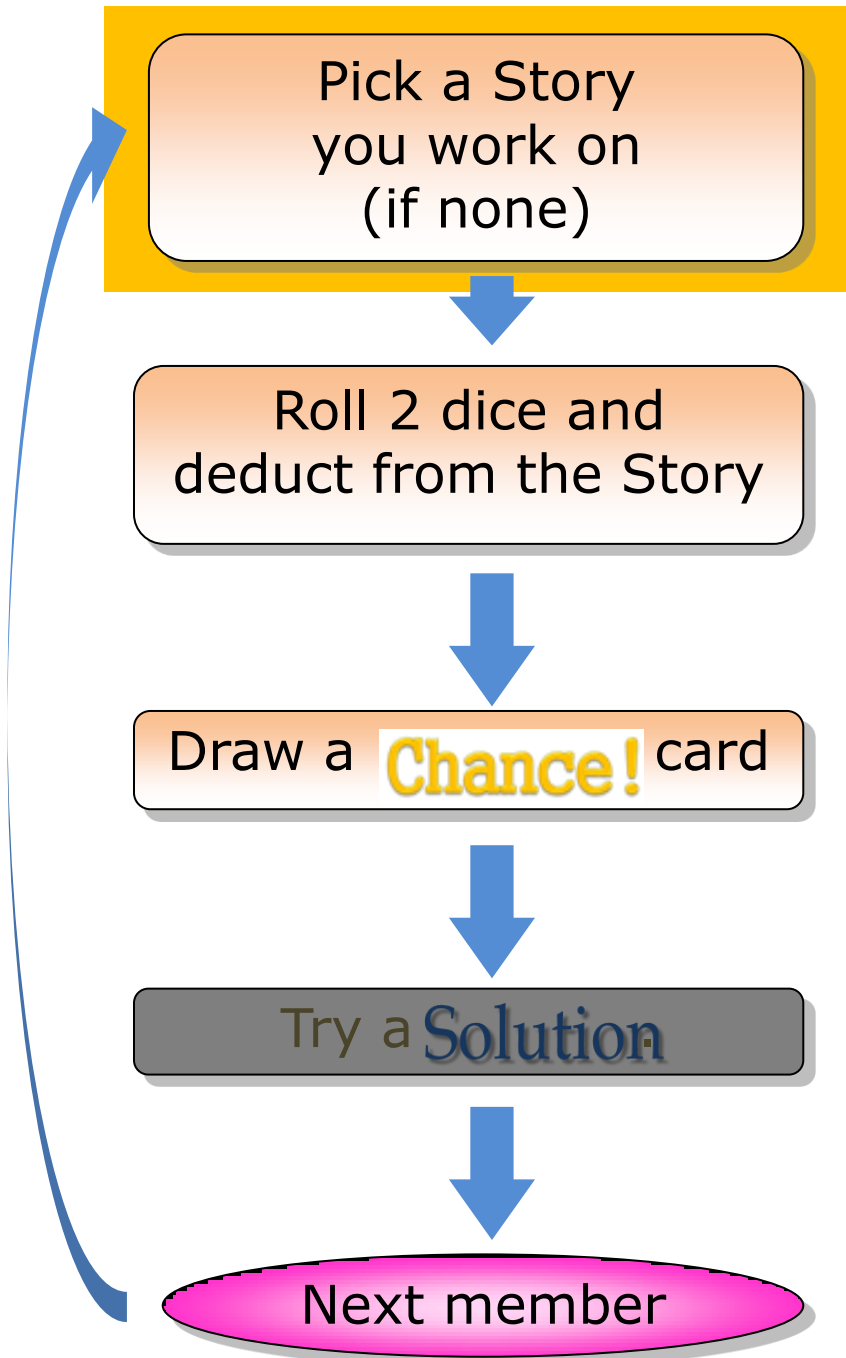
# Game 1

## Simple Task Board (or Scrum-ban)



# Your Task Board





work on  
)

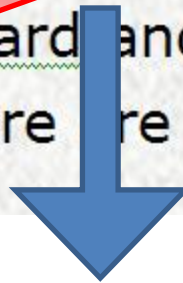
and  
e Story

currently working on any or you just finished one. Put chips equal to the estimation on the Card.

2. Roll 2 dice and deduct the number from the chips. When all the chips are gone the Story is finished. Move it to next (right.)

*You can work on more cards until you deduct all the chips same as dice.*

3. Draw a Chance! card and follow the instructions. There are three types of Chance! cards



*You can only work on one card in a turn (a day).  
Leftovers from your finished Story are discarded.*

# Preparation

- Create your Kanban board on the tables
- Take out **Problems** and **Solutions** from Chance! Cards
- Shuffle Chance! Cards and stack face down
- Set Progress Record Sheet and pens in place
  - I recommend someone to record progress

# Progress Record Sheet

## 進捗表の使い方

1. 着手したラウンドから完了するまで線を引く
2. 作業したラウンドには丸をつける (キューにたまっている円はつけない)
3. 完了したラウンドに星をつける
4. 着手から完了までの時間を「完了時間」に、作業したラウンドの数を「作業時間」に記入

**Draw line from the first circle to the star**

**Count the number of circles**

ストーリー	工数	ラウンド数												完了時間	作業時間
		1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th		
(例) Webインターフェースからメール送受信ができる	11		○		○	○	○				☆			9	6
S1 事前に登録した相手と安全にメールのやり取りをする	8		○		○	○	○					○	○		
S2 巨大なファイルを複数の相手に安全に送付する	7		○		○	○	○					○	○		
S3 メールに指定した期限を過ぎたらアクセスできないようにする			○		○	○	○					○	○		

**Draw a circle when someone rolled dice**

**No circles when no one rolled dice**

**Mark when the story finished (Done) with a star**


**Count the length of the line**

**It is better to assign someone for recording**

**Put your ideas and improve!**

# Planning for an iteration

- Plan for 3-days iteration
  - Choose Stories you work on in the iteration
  - Estimated Work Effort is in hours (**use total**)
  - Each member works 8 hours a day
- Put selected Story Cards on the “To Do” lane
- Plan again in each 3-days iteration



The handout says  
otherwise, but  
it's HOURS!

# Story Cards and Estimated Work Effort

**Story** s1

**ID & priority**

Users can exchange  
emails securely with  
pre-defined recipients.

24 (6+12+6)

Copyright©2009 **Yattom** <http://yattom.jp/> TheKanbanGame Rev.3e

**Estimated hours  
to finish the  
story**

**Estimated  
hours to  
finish  
design**

**Estimated  
hours to finish  
development**

**Estimated  
hours to  
finish test**

Set off when you're ready!

This Game1 is for 20 min.



Kanban

# Kanban

- Visualization (or *MIERUKA*) of team's progress and status
- Kanban show problems or wastes
- Enhance communications
- Many variations

To Do


















































Doing

Done

Simple Task Board (also called Scrum-ban)

ToDo are shared

Jane is working  
too much?

	ToDo	In Progress	Done
Kenji	  		
Jane	  	   	         
Tom	  		
Susan	  		 
Yuki			
Kim	  		   
Pete	  		

Show who's on working what

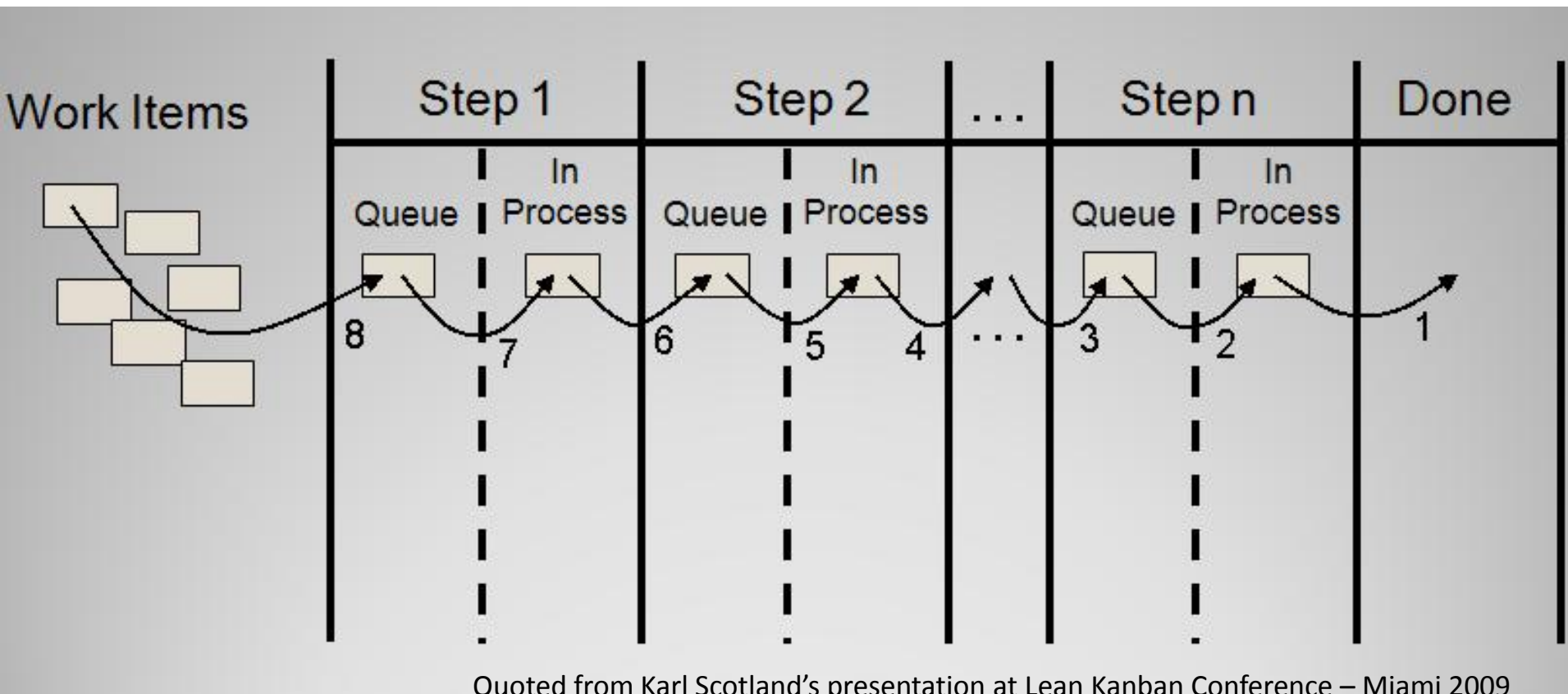
# Projects

基本設計				詳細設計				開 発				検 証				日本語検証			
緊急	今週	来週	以降	緊急	今週	来週	以降	緊急	今週	来週	以降	緊急	今週	来週	以降	緊急	今週	来週	以降
P J																			
PSS																			
PC2/SERIES																			
P J																			
PSS																			
QMS																			
M S																			
5L確認チェック																			
小山	笹野	橋部	鈴木	稲垣	徳田	野木													

## Stages

Shows urgency  
(immediate,  
within a week,  
next week, later)

Story	ToDo				In Progress	Done	
	Predictable	Some Risk	Highest Risk	For Today		Today	
<div></div>				<div></div>	<div></div>		<div><div></div><div></div></div>
<div></div>		<div></div>	<div><div></div><div></div></div>	<div></div>		<div></div>	<div><div><div></div><div></div><div></div><div></div></div><div></div></div>
<div></div>	<div></div>	<div></div>			<div></div>	<div></div>	<div></div>
<div></div>	<div><div></div><div></div></div>	<div></div>	<div><div></div><div></div></div>				
Misc.			<div></div>			<div></div>	<div><div><div></div><div></div></div><div></div></div>
Inbox							
<div><div></div><div></div><div></div><div></div></div>							



Quoted from Karl Scotland's presentation at Lean Kanban Conference – Miami 2009

<http://www.leankanbanconference.com/presentations.html>

© Copyright 2009 EMC Corporation. All rights reserved.

# 3 Games for Today

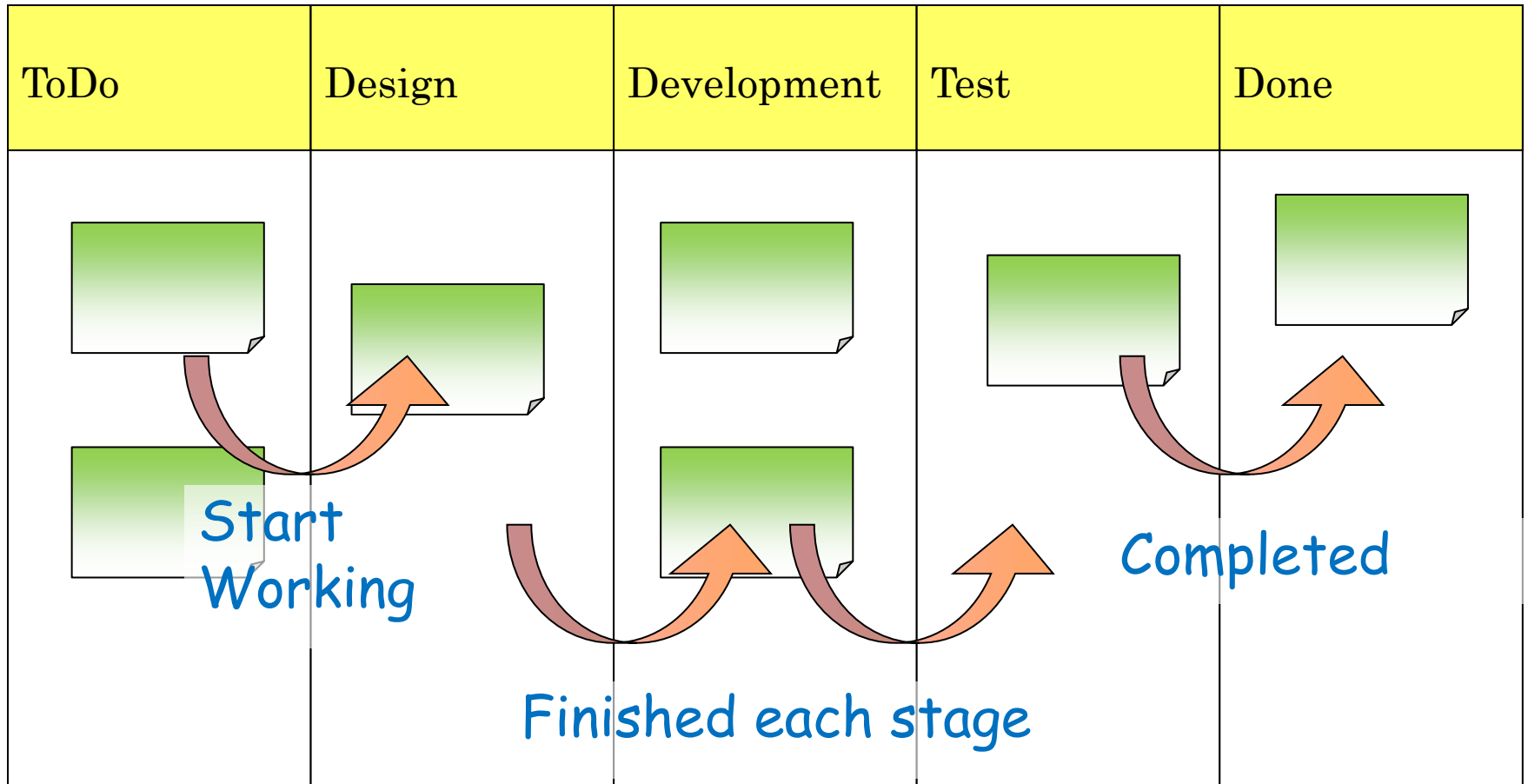
- Game 1
  - Simple Task Board (or Scrum-ban)
- Game 2
  - Staged
- Game 3
  - WIP and Queue limits



# Game 2

## Staged

# Create Your Task Board



The stages (design, development and test) are hypothetical, just an example for this workshop.

# Make Assignments

- Assign human resources (you!) to stages
- You cannot change the assignment during an iteration
- Re-assign at the beginning of an iteration

# Problem Cards and Solution Cards

- Problem Cards stick on Stories
- A Story with Problems cannot move to the next stage
  - You can still work on (= roll dice) but never finish
- Solution Cards can solve Problems
  - Keep Solutions in your hand for later use
- Choose a Solution from your hand and
  1. Define what the Problem is
  2. Then argue how the Solution solve it

# Additional Rules

- You can change sign-ups **only when the Story** you're currently working on **is blocked** by a **Problem**.
- Rearrange and rebalance human resource **in each 3 rounds** (3 days.)

Set off when you're ready!

This Game2 is for 30 min.

# Retrospective

## Game 1 & 2

Opinions?



Talk about strategy

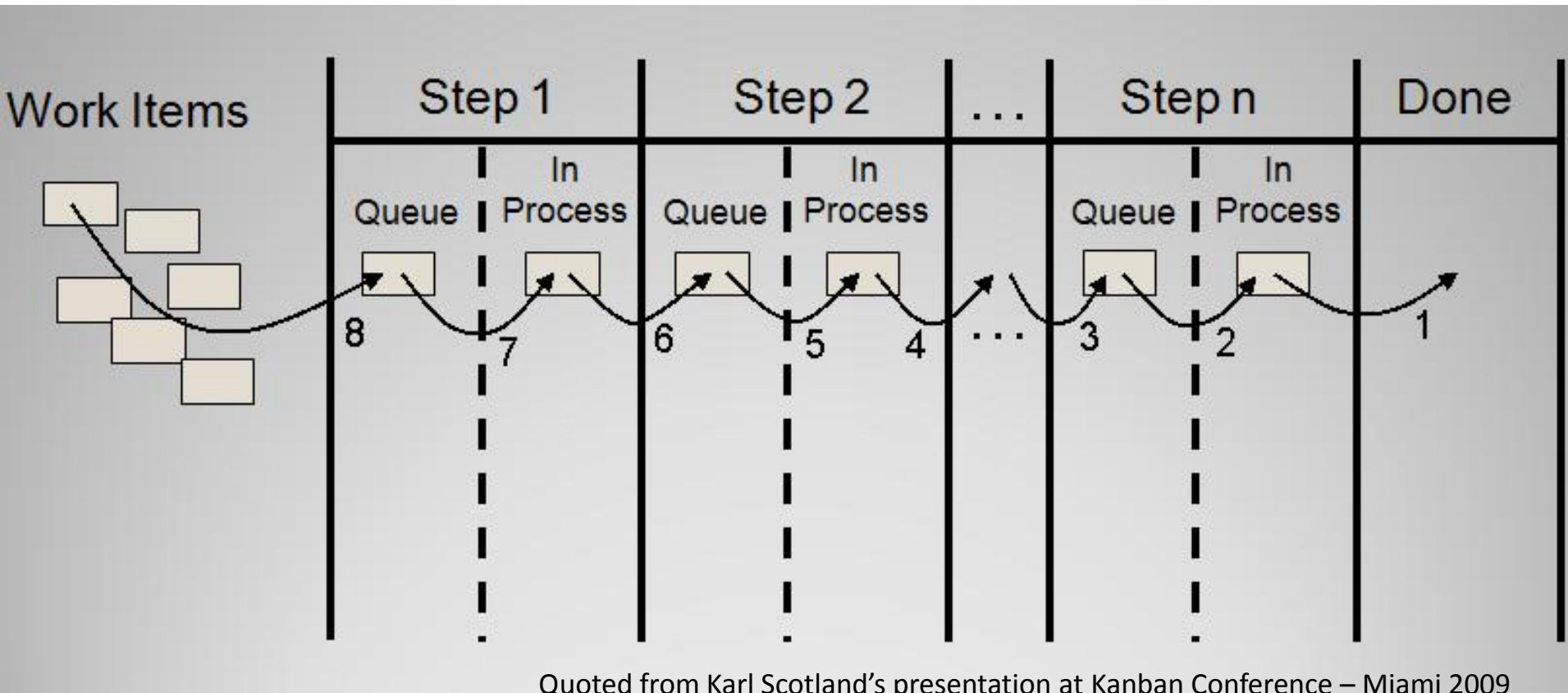
Then write them down  
on flipcharts

Coffee Break  
till 15:50

# Game 3

## WIP and Queue limits

# Kanban *Pull*

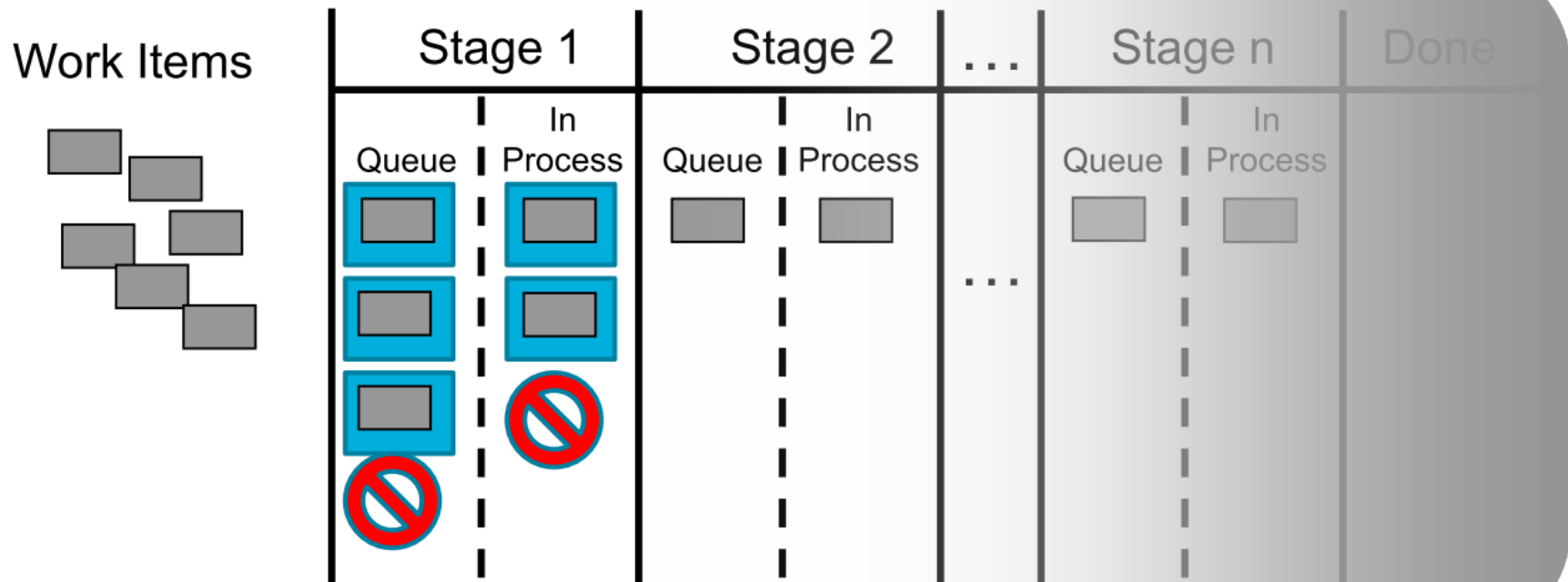


Quoted from Karl Scotland's presentation at Kanban Conference – Miami 2009

<http://www.leankanbanconference.com/presentations.html>

© Copyright 2009 EMC Corporation. All rights reserved.

# Kanban Pull – With Limits

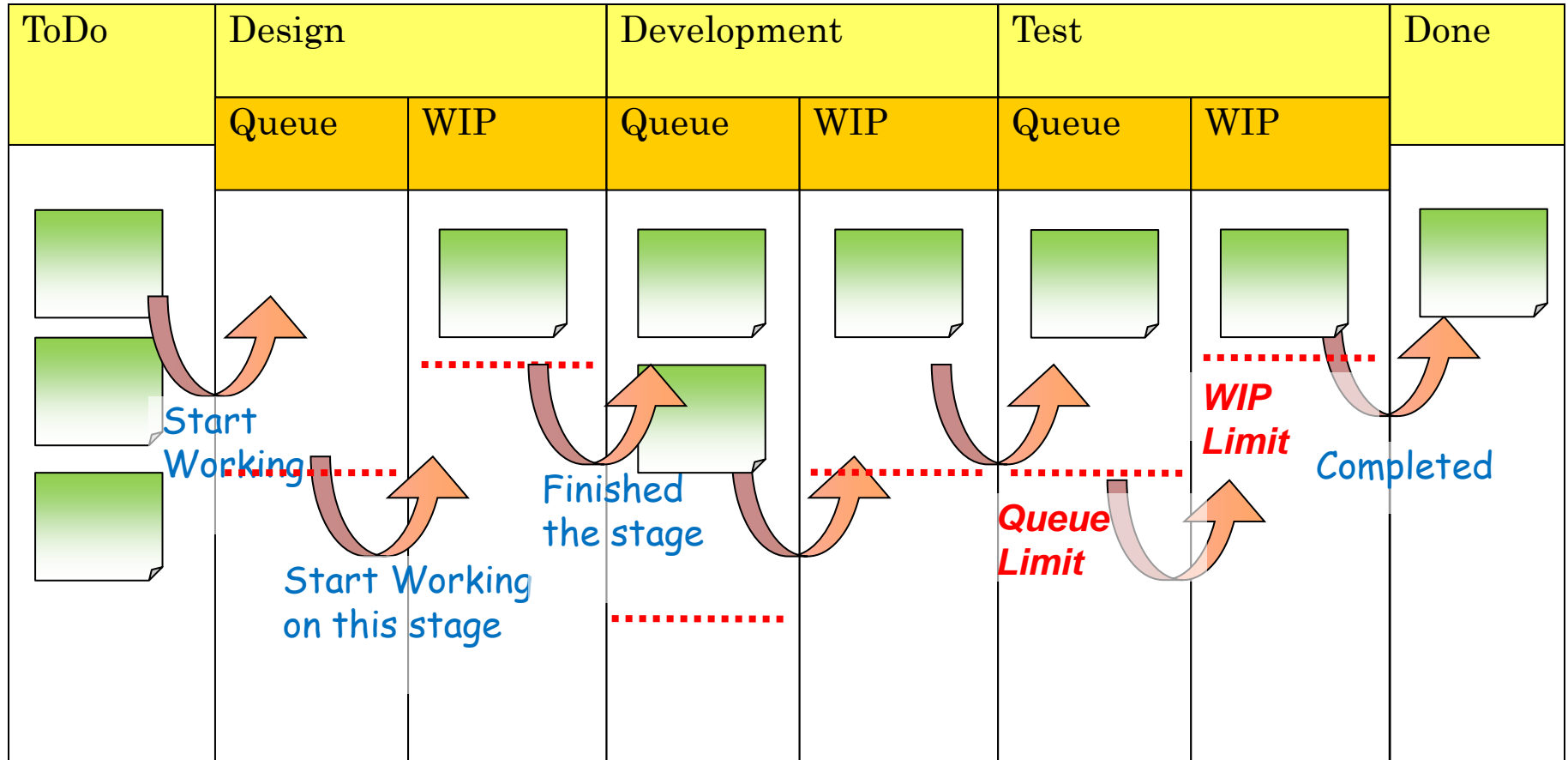


Quoted from Karl Scotland's presentation at Kanban Conference – Miami 2009

<http://www.leankanbanconference.com/presentations.html>

© Copyright 2009 EMC Corporation. All rights reserved.

# Create Your Task Board



Show limits explicitly with Post-Its

# WIP and Queue Limits

- In WIP, no more cards than the number of assigned personnel are allowed
- For Queue, team decides the limit
  - Try and see, change as you like
- **No Stories can be worked on while the Queue in the next stage is full.**

# Additional Rules

- Risk of Requirement Changes
  - At the end of an iteration, roll 2 dice for each Story on the board (except Done.)
  - If it's double one, the Story is changed and it needs to be started from ToDo!

Set off when you're ready!

This Game3 is for 30 min.



# Retrospective Game 3

# Conclusion

- The game materials are open and free  
<http://yattom.jp>
- The cards are not enough for everyone
- I'd love feedbacks!

*Thank you for coming!*

Tsutomu YASUI

t-yasui@esm.co.jp

<http://yattom.jp>

 @yattom